## **Unlocking the Value in your Data**

June 2024

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# **Association**

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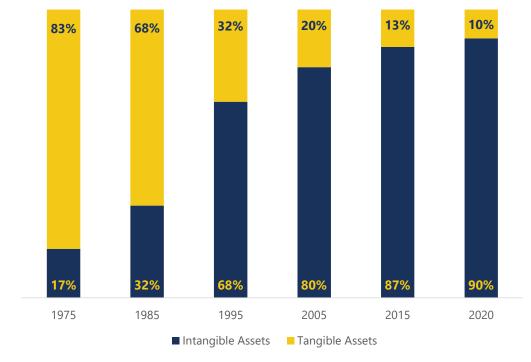
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## In 1975 Intangible Assets accounted for just 17% of corporate value. **Today it is 90%.**



Based on Ocean Tomo, 2020, Intangible asset market value study

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## Intangible Assets are **everywhere**.

They are the **primary drivers of company performance.** 

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## We help **companies** and **capital** providers to:



### **Intangible Assets**

## **The irony:** Most capital providers, companies and advisors ignore intangible assets.

Gap between **financial accounts** and **reality** of value, growth and risk.

## The result? Most C-Suites and Boards do not understand:

Intangible Assets they **own** 



Extent of **risks** 



Impact on financial results

⊛ How to unlock **value** 

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## **Understanding Data Value: Examples**

Tyler Capson, EverEdge Global

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## The Balance Sheet is Meaningless for Data





#### Situation

- Caesar's Entertainment > p/e & hedge fund backed
- Group failed to perform post GFC > bankruptcy
- Hedge fund took control of otherwise ignored asset:
   30 years of gambling data
- Not recorded on the balance sheet
- Creditors sued. Question: how much was the data worth?

Data valued at \$1b. Highest value asset in group

#### COMPANY TYPE MEDIUM FINANCIAL SERVICES

## **Exit value driver**

#### Situation

- Company exit
- i-bank adopts conventional "4x EBITDA" style valuation.
- Shareholders felt i-bank valuation did not reflect true value of the company.
- Question: how could more value be released?

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#### What we did...

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Identified valuable Intangible Asset (data) not on Balance Sheet nor recognised in sale process

Prepared Intangible Asset Narrative<sup>™</sup> highlighting value of data

**c** Determined that this data could be protected.

Targeted buyers who would pay for data not operating company

Company purchased by strategic buyer for data.

#### **Outcome** Sold client company for 32x EBITDA

## Valuing Data:

## How **not** to do it:

"We have heaps of data. It MUST be worth something. Let's just monetize it!"

"Each piece of data cost me \$5. I have 10M pieces of data. My data is worth \$50M!"

"It says on the internet that data like mine is worth \$5 each. I have 10M pieces of data. My data is worth \$50M!"

## Valuation of data enables:

- Understand the **potential economic** return from that data asset in that context.
- 2. Evaluate cost vs benefit (+ risk & time)
- 3. Objectively **compare** end use cases to determine which are suitable for investment
- 4. Justify & gather support for the investment required to deploy that end use

#### Anything else is tech-led "guess-timating"

## Drilling In: A Strategic Approach to Leveraging **Data** for **Value**

- Why traditional valuation methods do not work for data
- How to switch the conversation from data as a cost, to becoming an asset that can be used
- How to determine ownership of data

#### INTANGIBILITY & CONTEXT SPECIFIC VALUE:

Data is intangible and its value varies greatly depending on its use and context within an organization.

### UNPREDICTABLE AND VARIABLE VALUE:

The value of data can fluctuate unpredictably over time, unlike traditional assets which have more stable values.

#### NON-RIVALROUS NATURE:

Data can be used by multiple parties simultaneously without being depleted, complicating its valuation.

#### LACK OF STANDARDIZATION:

There is no universally accepted method for valuing data, making consistent and accurate valuation challenging.

### DATA QUALITY AND UTILITY:

The value of data is heavily influenced by its quality and utility, which traditional valuation methods do not typically account for.

#### MEASURING FUTURE BENEFITS:

Estimating the future benefits of data is uncertain due to rapid technological changes and evolving use cases

Unique Attributes of Data:

## Changing the Conversation

Many boards and Senior Leadership teams fail to understand the value of data, viewing it as a cost and compliance burden rather than a valuable asset for strategic decision-making, innovation and collaboration.

### SHIFT PERCEPTION AND CULTURE:

- Educate stakeholders on the potential value of data.
- Promote data literacy across the organization

#### DEVELOP A DATA STRATEGY:

- Create a data strategy aligned with business goals.
- Set clear business outcomes & metrics for data initiatives

#### IMPLEMENT DATA MANAGEMENT PRACTICES:

- Catalogue and assess data assets for quality and relevance.
- Ensure data quality through accurate, complete, and timely data.

## Changing the Conversation

#### USE AI AND DEVELOP A DATA PRODUCT MINDSET:

- Utilize tools like machine learning to discover data & uncover insights.
- Develop data product mindset to unlock the value of your data.

#### MONETIZE YOUR DATA:

- Identify and explore context specific monetization opportunities for datasets.
- Assess ROI from data monetization efforts to ensure financial viability

## ADHERE TO GOVERNANCE AND COMPLIANCE:

- Ensure compliance with data governance and regulatory standards.
- Implement robust security measures to protect data integrity

## Who Owns the Data?

The issue of data ownership is complicated by the **Data Value Life Cycle**, which involves numerous stakeholders, making it difficult to determine who can claim ownership. Data sources are the origin of a specific set of information. It can be internal (generated within the organization) or external (sourced from outside the organization) and flows through a data value cycle...

- Personal Information (e.g., Name, Passport, Health, Demographics)
- Business applications (e.g., CRM, ERP, Finance etc)
- Industrial control systems (e.g., SCADA) and Wearables Devices (e.g., temperature, location, flow),
- Open and Web data (e.g., social media, weather services),
- Public and Third-party data (e.g., public demographic data, data marketplaces).

Various stakeholders may attempt to claim ownership because they create, generate, use, compile, select, structure, re-format, enrich, analyze, purchase, license, or add value to these data sources data.

Consequently, different stakeholders have different powers based on their specific roles, and no single stakeholder has exclusive rights to the data.



#### The Data Value Accelerator

The EverEdge Data Value Accelerator is based on Data Value Toolkit<sup>™</sup> from <u>Data Estimo</u>, a design-led framework help discover, unlock, and realize the Value of Data for organizations, industries, the environment, and society.

DISCOVER The relative absence of Data in financial reports means many companies struggle to identify these critical Intangible Assets.	ASSESS Data plays a pivotal role in driving business performance and informing strategic decision-making.	PROTECT & ENRICH If you fail to protect intangible data assets, you enable competitors to erode your competitive edge.	<b>COMMERCIALISE</b> How can you 'productise' your data?	UNLOCK VALUE What are the monetary value of your Data Products?.	<b>REALISE VALUE</b> Intangibles assets such as Data are critical to company value and ultimately IRR.
<ul> <li>What Data Assets do we own?</li> <li>What upstream and down value chain Data Assets are flowing into our organisation?</li> <li>Who are the key internal and external stakeholders that play a crucial role in our data ecosystem and overall purpose/mission?</li> </ul>	<ul> <li>What internal practices do we have in place to assess and leverage data to drive innovation, optimize operations, and gain a competitive edge?.</li> <li>What external factors impact your ability to leverage our data?</li> </ul>	<ul> <li>What is the current availability, integrity, and security of our Data Assets?</li> <li>How should we protect and enrich intangible data assets across our data ecosystem?</li> <li>How should we mitigate Data Asset risks?</li> <li>How do we maintain our competitive edge using data?</li> </ul>	<ul> <li>Which potential customers, stakeholders or industries that could benefit from access to our data?.</li> <li>What are their needs, pain points, and willingness to pay for valuable data insights?.</li> <li>How can we create data products or services that meets the needs of these audiences?</li> </ul>	<ul> <li>What are our individual Data Products and Services worth?</li> <li>What does our data product portfolio roadmap and investment profile look like?</li> <li>What is our company worth in light of these data product assets and investment roadmap?</li> </ul>	<ul> <li>How can our Intangible Data Assets Portfolio drive competitive advantage, growth and value?</li> <li>How can our Intangible Data Assets deliver a higher exit value or pre- money valuation?</li> </ul>
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For a complementary one-hour consultation with a member of our team, please email info@everedgeglobal.com



Top 10 Business Valuation Services Companies 2023 CFO Tech Outlook 2023

IAM300 – 10 times **IP** Strategist ranked Top 300 IP of the Year Strategist Globally United Kingdom 2014

Intellectual Asset Magazine 2013 - 2021

(I)

IP Advisory Firm of the Year New Zealand 2014



Best

Commercialisation of IP NZ International **Business Awards 2012** 

Outstanding IP Leader IP Focus Awards Shanghai

China 2012

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